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Thomas Permutt is Associate Director for Statistical Science and Policy, Office of Biostatistics, Office of Translational Sciences, Center for Drug Evaluation and Research. His training in decision theory and causal inference have enabled him to take a radical approach to innovation in clinical trial design and analysis over twenty-five years as a reviewer. Dr. Permutt is FDA topic leader for the revision of the guideline on Statistical Principles for Clinical Trials of the International Council for Harmonization, chair of the CDER Statistical Policy Council, and a member of the Medical Policy and Program Review Council.