Another academic year has moved at lightning speed, and on May 20th, we graduated a class of 25 MHA students. As most of you know, May is a very busy month for our program. A few weeks before graduation, on May 2nd, we held our 6th Annual Case Competition, the 3rd Annual UPD Induction Ceremony, and our Alumni-Preceptor Dinner where Bill Ward was honored for his direction of the program for the past 18 years. Bright and early the next morning, we held our Capstone Symposium which, once again, proved to be an informative and thought-provoking event providing insight into the research interests and case study experiences of our soon-to-be graduates.

We also had an eventful winter and spring. Our Meet and Greet in January, following the Alumni Career Panel, was a high-energy occasion with lots of networking and “touching base.” In late February, our program’s team [and the 1st place winners of our 2013 MHA Case Competition] placed 2nd in UAB’s National Health Administration Case Competition. Then, at the end of March, Teresa and I headed to Chicago for the ACHE Congress and a dinner with students and alumni. It was just wonderful to catch up with folks who came from all over the country.

During this same period of time, I had the opportunity to chair the Search Committee for the new MHA Director. Given the increasing importance and focus on leadership and management in HPM as well as throughout the Bloomberg School, a decision was made to create a new role of Associate Chair for Management and Leadership Programs in the department. The MHA Director’s role is embedded within this new position. Our recruitment efforts were successful and on July 1st, I am delighted to report that Eric W. Ford, PhD, MPH will be joining us. Eric comes to JHU from the University of North Carolina at Greensboro where he has been a Distinguished Professor of Healthcare Management in the School of Business and Economics. You will learn more about Eric in our next newsletter.

It has been a very full year and I have enjoyed serving as the MHA Program’s Interim Director. At the end of August, we will be greeting 26 new MHA students – our largest class to date. I hope you all have a good summer and keep in touch with us about your lives and careers.
January Meet and Greet with Local Alum

For the sixth consecutive year, the January local alumni Meet and Greet was preceded by a Q&A panel discussion with alumni. Scheduled before the first years interview for the residency match and second year students prepare for their post-graduation interviews, the January session continues to be an informative and enjoyable evening. Pictured left to right, the panelists included Nick Nutting, ’06, Administrator, Patient Care Services, Howard County General Hospital; Ahmed El-Sayed, ’10, Project Manager, Clinical Practice ACO, JHM; Megan Maguire Priolo, ’10, Director of Operations, Greater Baltimore Health Alliance; Mary Miller, ’92, Vice President of Finance and Business Development, Mt. Washington Pediatric Hospital; Mary Kim, ’98, Director, Business Analytics and Decision Support, MedStar; Aaron Burch, ’14, Student Association officer and panel moderator; and Nancy Yang, ’09, Administrative Manager for the Neurosurgical Spine Center at Hopkins.

What were some of the important takeaways from this discussion? MHA students were reminded that they are entering the field at a very exciting time. Their understanding of population health will help launch their careers during these changing times of reimbursement models. First year students were encouraged to demonstrate excellent listening skills and initiative during their residency years. At the same time, as Ahmed pointed out, residents need to feel comfortable in seeking assistance during their residencies and, as Mary Kim suggested, some of that assistance can come from classmates. All students were encouraged to be mindful of their strengths and passions going into interviews. In terms of long term career advice, Mary Miller spoke of the power of “Yes, if…..” as opposed to “No.” Several panelists spoke to the importance of using data to communicate effectively with clinicians.

To assuage some of the anxiety that first year students experience prior to the match interview process, the panelists shared some of their interview and early employment mishaps. Bottom line, the third term of the first year will always be an exciting 8-week period for MHA students. Fortunately, program alumni will continue to help make the tradition a memorable one by sharing their experiences and offering wisdom.

MHA Team Places 2nd at UAB Case Competition

Avi Handa, Christine Laccay, and Emily Lenneville focused on the sensitive and difficult nature of palliative care to place second in the University of Alabama at Birmingham’s 8th annual Health Administration Case Competition. Acknowledging that “patient-centered care” can be a bit of a buzzword these days, the team prioritized both the patients' and families' needs in their case.

The Bloomberg School’s MHA team competed against 35 teams from CAHME accredited health care administration programs located throughout the U.S. and Canada. A panel of 12 nationally recognized healthcare executives served as the judges. The Hopkins team was awarded a cash prize of $6,000.
Forum on Prescription Drug Abuse

On May 13, Doug Hough, Associate Director for the Program, was a panelist in a Town Hall Forum on Prescription Drug Abuse, cosponsored by the Bloomberg School of Public Health and the Clinton Foundation. President Bill Clinton opened the Forum. Doug used behavioral economics to explain how prescription drug abuse has become such an endemic problem, and suggested several interventions based on behavioral economics to reduce the severity of the problem.


May 2-3, 2014: MHA Weekend Activities at JHSPH

The weekend started with the MHA program’s 6th Annual Case Competition. Once again, MHA students were divided into 8 teams. This year’s challenge involved the development of urgent care centers in the Tennessee market through a joint venture.

The final round of the competition was conducted on the afternoon of May 2nd. Finalists presented to Charles Reuland, Executive VP & COO of Johns Hopkins Bayview Medical Center and Dr. John Chessare, President and CEO of Greater Baltimore Medical Center.

Members of the second place team, Prestige Worldwide, LLC, pictured below right, are Aret Zartarian, Ashley Thomson, Rebecca David and Sunil Patel.

The first place team, TriContinent Consulting, LLP, pictured below left, was composed of Nuriesya Abu Bakar, Anthony DeAngelo and Sophie Holmes.
Third Annual UPD Induction

At 4:30 PM on May 2nd, the 3rd annual Upsilon Phi Delta induction ceremony was conducted in the newly renovated Paige Hall. Faculty advisor Ann-Michele Gundlach and Fadi Rammo, ’12, welcomed members and inductees.

As this year’s induction gift, Ann-Michele and Fadi chose Where Good Ideas Come From by Steven Johnson. Amale Obeid, ’13, assisted in the distribution of gifts and certificates.

This year’s inductees included (Left to Right): Spencer Wildonger, ’14; Natasha Gill, ’15; Ashna Saxena, ’14; Samantha Pruden, ’14; Leatt Gilboa, ’15; Sindhusha Ravi, ’15; Shivani Patel, ’14; Chase Roberts, ’15; and Alyssa Nardi, ’13 (not shown)

UPD members conducted their annual business meeting after the induction ceremony.

2014 Alumni & Preceptor Dinner

The alumni/preceptor dinner returned to campus this year. Feinstone Hall was almost at capacity as over 100 students, alumni, preceptors, faculty, and guests attended this year’s event.

Highlights of the dinner included the presentation of three Upsilon Phi Delta Honor Awards. Fadi Rammo presented the awards to this year’s recipients: John Ellis, long-time finance instructor and preceptor, Brett McCon, alumnus and preceptor; and Ron Peterson, President of The Johns Hopkins Hospital and Health System.

This year the program honored Bill Ward for his many years as program preceptor and Director. Ron Peterson opened this part of the program and talked about his early days at Bayview Medical Center [formerly known as Francis Scott Key Medical Center, and previously as Baltimore City Hospital] with Bill when Johns Hopkins Hospital assumed the management of the financially troubled Baltimore City Hospitals.

Bill was recognized not just for making a significant contribution to Bayview but for his subsequent role in developing a generation of healthcare administrators.
To Bill’s great surprise, Emily Kemp, his resident from 1991-92, came from San Francisco to honor Bill and celebrate with classmates. Before the night was over, Bill received a photobook with memories from each of his administrative residents and program cohorts. For more pictures of the event go to the department’s facebook page: https://www.facebook.com/pages/DEPARTMENT-OF-HEALTH-POLICY-MANAGEMENT/101357511781?sk=photos_albums

Following Ron was this year’s alumni speaker: Charlie Reu-land, Executive Vice President and COO of Johns Hopkins Bayview Medical Center. Charlie was the perfect choice for this year’s speaker. A 1991 graduate of the program who later earned his DrPH from the department of HPM, Charlie entered the MHS in Health Finance and Management program directly from undergraduate school and became Bill’s second administrative resident at Bayview.

Bill provided Charlie with numerous opportunities to learn from doing. When Charlie returned to Bayview in 2007 as Vice President of Clinical Operations, he had to endure Bill’s teasing that he was resuming his residency. Charlie had his opportunity to reciprocate by sharing with attendees how meaningful and long-lasting Bill’s influence has been on the lives of his previous residents.

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Capstone Symposium

And now for the capstone symposium: The Class of 2014 met in the Wolfe Street Building bright and early on May 3rd to present their capstones to their classmates and program directors. The Capstone Symposium has become the highlight of the year for 2nd year students. Although the atmosphere and attire are both casual, students present their capstones and engage in serious discourse with their classmates.

Outstanding capstones included Mahesh Devnani’s Evidence Based Management of Clinical Alarm Systems; Zahra Nathu’s Financial and Operational Improvement at a Large Health System in the South East; Lauren Stearn’s Coordinated and Standardized Care: A case study on clinical pathways at Johns Hopkins Medicine; Amanda Surber’s, An End to the Era of “Don’t Ask, Don’t Tell” Pricing in Healthcare; Stephanie Vicent’s, Succeeding in the Silver Stampede: Developing an effective geriatric service line in an academic medical center and Spencer Wildonger’s Variation in Access to Liver Transplantation and the Liver Waiting List.
Honors and Awards of Spring 2014

**Ann-Michele Gundlach** received another Golden Apple Award for excellence in teaching at the 2004 Convocation Ceremony.

**Aaron Burch**, '14, was selected to be the Maryland Association of Healthcare Executives (MAHCE) 2013 Doug Sheppard Memorial Scholarship winner. This is a cash scholarship that was awarded at MAHCE’s May 20th meeting in Largo, Maryland.

**Amanda Surber**, '14, received the department of HPM’s John P. Young award for outstanding paper in health finance and management.

**Susanne Katz**, '14, was inducted into Delta Omega, the National Public Health Honor Society.

Congratulations to the Class of 2014!

At 2:30 PM on May 20th, 19 of this year’s 25 MHA graduates, followed Graduates’ Marshal Brad Herring and marched into the Joseph Meyerhoff Symphony Hall wearing their peacock blue hoods.

This year’s convocation speaker was Carol S. Larson, President and CEO of the David and Lucile Packard Foundation.

MHA graduates and their guests had the opportunity to celebrate before the ceremony at a reception hosted by the HPM Department in Preston Hall, across the street from the Meyerhoff. Those JHSPH graduates who attended the University-wide Commencement ceremony on May 22nd had the opportunity to hear Susan Wojcicki, CEO of YouTube, who was the featured speaker. Click on the link for the video: [http://hub.jhu.edu/2014/05/22/commencement-2014-wojcicki](http://hub.jhu.edu/2014/05/22/commencement-2014-wojcicki)

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**Placements—Class of 2015**

![Johns Hopkins Bloomberg School of Public Health](logos-header.png)

**Master of Health Administration (MHA) Field Placement Residency Sites**

**Class of 2015**

| Accenture | Greater Baltimore Medical Center (GBMC) | Johns Hopkins Health System, Operations Integration |
| Philadelphia, Pennsylvania | Towson, Maryland | Baltimore, Maryland |
| Al Noor Hospital | Howard County General Hospital | Johns Hopkins Home Care Group |
| Abu Dhabi, UAE | Columbia, Maryland | Baltimore, Maryland |
| Berkeley Research Group | Johns Hopkins Anesthesiology & Critical Care Medicine | Johns Hopkins Department of Medicine |
| Baltimore, Maryland | Baltimore, Maryland | Baltimore, Maryland |
| Children’s Medical Center | Johns Hopkins Clinical Practice Association/Office of Johns Hopkins Physicians | Johns Hopkins Department of Surgery/CTC |
| Dallas, Texas | Baltimore, Maryland | Baltimore, Maryland |
| Cigna Medical Group | Johns Hopkins Health System, Finance | KPMG Peat Marwick, LLP |
| Phoenix, Arizona | Baltimore, Maryland | Baltimore, Maryland |
| Covenant Children’s Hospital | | |
| Lubbock, Texas | | |
| Deloitte Consulting | | |
| McLean, Virginia | | |

LifeBridge Health System

Baltimore, Maryland

MedStar—Emergency Physicians/MedStar Innovation Institute

Washington, DC

San Francisco Health Plan

San Francisco, California

Sibley Memorial Hospital

Washington, DC
Alumni Updates

**Paul Crowley**, ’00, recently moved from Chicago to Minnetonka, MN, to become Medica’s VP for Client Retention and Growth. In this role, Paul will lead the commercial sales and account management staff and be responsible for broker relationships and all services provided to commercial clients.

**David Dale**, ’98, was recently named Business Development and Training Director for National Post-Acute Health (NPH), in Timonium, MD. NPH offers innovative solutions that allow patients to experience better healthcare, improve overall population health and help hospitals and payers achieve better results at reduced per-capita cost. David was previously with UnitedHealthcare. He also played a significant role in building XLHealth’s infrastructure for Care Improvement Plus, the largest Medicare chronic disease Special Needs Plan (SNP) in the nation.

**Jonathan Heller**, ’05, left MedStar’s Georgetown Hospital and moved to Richmond, VA, where he is now the Administrator for Anesthesiology and the Service Line Director for Surgical Services at VCU Medical Center. In his new role, Jonathan is responsible for the overall department and faculty practice plan management, ambulatory practice management and satellite anesthesiology services, department budgeting, financial analysis, business development, payor contract negotiations, quality management, strategic planning and human resource management.

**Jessica Pannish**, ’02, won a Global MD&D (Medical Devices and Diagnostics) Health Economics and Market Access (HEMA) Award and an ENCORE Platinum award at J&J. Jessica’s current position is Associate Director, Global Health Economics & Market Access for ETHICON.

**Sanjay Saha**, ’97, returned “home” to Hopkins as the COO of Sibley Memorial Hospital. Prior to joining Sibley, Sanjay and his wife were in another one of his “home” states, NC. Sanjay had been the Executive VP of Operations for Wake Forest Baptist Health.

**Julie Silver**, ’13, is moving from Baltimore to join the Colorado Health Information Exchange as an Implementation Manager. She looks forward to working with hospitals, practices, behavior health clinics, and other healthcare facilities to facilitate the sharing of medical records/information.

**Ashley Spivey**, ’11, remains in DC, but recently left McDermott Will & Emery to become a Senior Manager at Generic Pharmaceutical Association.

What’s New With You?

The program office encourages you to share your information. Let us know if you have changed positions, addresses, etc. We would love to hear from you!


To view other HPM Department events, please visit the HPM Alumni page:

http://www.jhsphs.edu/departments/health-policy-and-management/alumni/